

**KAL GROUP LIMITED**

Incorporated in the Republic of South Africa

(Registration number: 2011/113185/06)

JSE share code: KAL

ISIN: ZAE000244711

("KAL Group" or "the company")

FORM OF PROXY – FOR USE BY CERTIFICATED AND OWN-NAME DEMATERIALISED SHAREHOLDERS ONLY

For use at the annual general meeting of shareholders of the company to be held at the Grande Roche Hotel, 1 Plantasie Street, Paarl, 7646, and through electronic communication, at 12:30 p.m. on Thursday, 5 February 2026 ("the AGM").

I/We (full name in print) _____

of (address) _____

being the registered holder of _____ ordinary shares hereby appoint:

1. _____ or failing him/her,

2. _____ or failing him/her,

the Chairman of the AGM,

as my/our proxy to attend, speak and vote on my/our behalf at the AGM for purposes of considering and, if deemed fit, passing, with or without modification, the ordinary resolutions and special resolutions to be proposed thereat and at each adjournment thereof and to vote for and/or against the resolutions and/or abstain from voting in respect of the shares registered in my/our name(s) in accordance with the following instructions (see notes):

	Number of shares		
	In favour of	Against	Abstain
1. Ordinary resolution number 1: Re-appointment of auditor			
2. Ordinary resolution number 2: Confirmation of appointment of Ms NR Nkosi as director			
3.1 Ordinary resolution number 3: Re-election of Dr EA Messina as director			
3.2 Ordinary resolution number 4: Re-election of Mr GM Steyn as director			
3.3 Ordinary resolution number 5: Re-election of Ms B Mathews as director			
4.1 Ordinary resolution number 6: Re-appointment of Mr CA Otto as a member of the Audit and Risk committee			
4.2 Ordinary resolution number 7: Re-appointment of Mrs D du Toit as a member of the Audit and Risk committee			
4.3 Ordinary resolution number 8: Re-appointment of Ms B Mathews as a member of the Audit and Risk committee			
4.4 Ordinary resolution number 9: Re-appointment of Mr JH le Roux as a member of the Audit and Risk committee			
5.1 Ordinary resolution number 10: Appointment of Ms NR Nkosi as a member of the Social and Ethics committee			
5.2 Ordinary resolution number 11: Re-appointment of Dr EA Messina as a member of the Social and Ethics committee			
5.3 Ordinary resolution number 12: Re-appointment of Ms B Mathews as a member of the Social and Ethics committee			
5.4 Ordinary resolution number 13: Re-appointment of Mrs Sulaiman-Bray as a member of the Social and Ethics committee			
6. Ordinary resolution number 14: Non-binding endorsement of KAL Group's remuneration policy			
7. Ordinary resolution number 15: Non-binding endorsement of KAL Group's implementation report on the remuneration policy			
8. Ordinary resolution number 16: General authority to issue ordinary shares for cash			
9. Special resolution number 1: Approval of non-executive directors' remuneration			
10. Special resolution number 2: Share repurchases by the company and its subsidiaries			
11.1 Special resolution number 3: Inter-company financial assistance			
11.2 Special resolution number 4: Financial assistance for the subscription and/or purchase of shares in the company or a related or inter-related company			

Please indicate your voting instruction by inserting the number of shares (or a cross (X) should you wish to vote all of your shares) in the space provided.

Signed at _____ on this _____ day of _____ 20 _____

Signature(s) _____

Assisted by (where applicable) (state capacity and full name) _____

Each KAL Group shareholder is entitled to appoint one or more proxy(ies) (who need not be a shareholder(s) of the company) to attend, speak and vote in his/her stead at the AGM.

NOTES

1. A KAL Group shareholder may insert the name of a proxy or the names of two alternative proxies of the shareholder's choice in the space(s) provided, with or without deleting "the chairman of the AGM". The person whose name appears first on the form of proxy and who is present at the AGM will be entitled to act as proxy to the exclusion of those whose names follow.
2. A KAL Group shareholder's instruction to the proxy must be indicated by the insertion of the relevant number of shares to be voted on behalf of that shareholder in the appropriate box provided or by insertion of a cross (X) if all shares should be voted on behalf of that shareholder. Failure to comply with the above will be deemed to authorise the chairman of the AGM, if he/she is the authorised proxy, to vote in favour of the resolutions at the AGM, or any other proxy to vote or to abstain from voting at the AGM as he/she deems fit, in respect of all the shares concerned. A shareholder or his/her proxy is not obliged to use all the votes exercisable by the shareholder or his/her proxy. However, the total of the votes cast and in respect whereof abstentions are recorded may not exceed the total of the votes exercisable by the shareholder or his/her proxy.
3. When there are joint registered holders of any shares, any one of such persons may vote at the AGM in respect of such shares as if he/she was solely entitled thereto, but, if more than one of such joint holders are present or represented at any AGM, that one of the said persons whose name stands first in the register in respect of such shares or his/her proxy, as the case may be, shall alone be entitled to vote in respect thereof. Several executors or administrators of a deceased shareholder, in whose name any shares stand, shall be deemed joint holders thereof.
4. To be valid, completed forms of proxy must be received by the transfer secretary of the company, Computershare Investor Services (Pty) Ltd, at any of the addresses below by no later than 12:30 p.m. on Tuesday, 3 February 2026, provided that any form of proxy not delivered to the transfer secretary on time may be handed to the chairman of the AGM, at any time before the appointed proxy exercises any shareholder rights at the AGM.
 - > By email: proxy@computershare.co.za; or
 - > By hand: Rosebank Towers, 15 Biermann Avenue, Rosebank, 2196; or
 - > By post: Private Bag X9000, Saxonwold, 2132 (note that postal delivery by the due date is at risk of the shareholder).
5. Any alteration or correction made to this form of proxy must be initialled by the signatory(ies).
6. Documentary evidence establishing the authority of a person signing this form of proxy in a representative capacity must be attached to this form of proxy unless previously recorded by the company's transfer secretary or waived by the chairman of the AGM.
7. The completion and lodging of this form of proxy will not preclude the relevant shareholder from attending the AGM and speaking and voting in person thereat to the exclusion of any proxy appointed in terms hereof, should such shareholder wish to do so.